



Compensation and bonus will be allocated to relevant executives and employees when their KPIs are achieved. The KPIs of the materiality topics below are linked with executive remuneration/compensation.

Climate Strategy

- Chief Executive Office of Thai Sugar, Energy and New Business Group % Complete of key plan project approved by Board e.g., expanding capacity for biomass power plants
- Head of Energy Business Unit % Completion of project in a given timer frame to enhance growth of renewable and alternative energy business
- Finance and Administration Group KPIs related to sustainability issue e.g., sustainability finance
- Employees, especially SSHE department, production process department and power production plant % Completion of plan for reduction as the set target
- Business Unit Managers (SEVPs, EVPs, VPs, managers) % Achievement for drive sustainable growth and integrate sustainability principles

Occupational Health and Safety

- Executive Vice President of Corporate Sustainability Management Reducing LTIFR to be 0.5 cases/ 1 million working hours
- Sugar production manager, power production manager, Manager in engineering department Reducing LTIFR to be 0.5 cases/ 1 million working hours
- SSHE Manager Reducing LTIFR to be 0.5 cases/ 1 million working hours

Supply Chain Management

- Senior Executive Vice President of Sugarcane Management Achieving % CCS and % fresh sugarcane cutting as the set target
- Executive Vice President of Sugarcane Management Achieving % CCS and % fresh sugarcane cutting as the set target